



RESTRUCTURING PAPER
ON A
PROPOSED PROJECT RESTRUCTURING
OF THE
ENGAGING CIVIL SOCIETY FOR SOCIAL AND CLIMATE RESILIENCE IN THE NILE BASIN PROJECT
APPROVED ON DECEMBER 10, 2013
TO THE
NILE BASIN DISCOURSE

WATER GLOBAL PRACTICE

AFRICA REGION

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ABBREVIATIONS AND ACRONYMS

CIWA	Cooperation in International Waters in Africa
CSO	Civil Society Organization
DRC	Democratic Republic of Congo
ESIA	Environmental and Social Impact Assessment
LEAF II	Lakes Edward Albert Fisheries Project II
NBD	Nile Basin Discourse
NBI	Nile Basin Initiative
NDF	Nile Discourse Forum
PDO	Project Development Objective
PIM	Project Implementation Manual
RAP	Resettlement Action Plan



BASIC DATA

Product Information

Project ID P132448	Financing Instrument Investment Project Financing
Original EA Category Not Required (C)	Current EA Category Not Required (C)
Approval Date 10-Dec-2013	Current Closing Date 30-Dec-2019

Organizations

Borrower Nile Basin Discourse	Responsible Agency Nile Basin Discourse
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Financing (in USD Million)

SUMMARY

Total Project Cost	0
Total Financing	0
Financing Gap	0

DETAILS

Project Development Objective (PDO)

Original PDO

The development objective for the proposed project is “to facilitate increased civil society engagement in Nile Basin cooperation programs, processes and dialogue.” This would be achieved through targeted technical assistance to strengthen the Nile Basin Discourse (NBD) as a sustainable network that stakeholders and member organizations recognize as providing value towards the goal of sustainable, equitable, climate resilient growth in the Nile Basin.



Summary Status of Financing

TF	Approval	Signing	Effectiveness	Closing	Net		
					Commitment	Disbursed	Undisbursed
TF-15834	30-Nov-2013	30-Nov-2013	30-Nov-2013	30-Dec-2019	2.50	2.50	0

Policy Waiver(s)

Does this restructuring trigger the need for any policy waiver(s)?

No

I. PROJECT STATUS AND RATIONALE FOR RESTRUCTURING

A. Project Status

1. The Engaging Civil Society for Social and Climate Resilience in the Nile Basin (ECSRNB) (P132448) is a US\$2.5 million project financed by the Cooperation in International Waters in Africa (CIWA) trust fund and implemented by the Nile Basin Discourse (NBD). The project development objective (PDO) is to facilitate increased civil society participation in Nile Basin cooperation programs, processes and dialogue. This would be achieved through targeted technical assistance to strengthen the NBD, a network of civil society organizations (CSOs) within the Nile Basin region. Approved on November 30, 2013 the project is fully disbursed, and all activities have been completed. The project is scheduled to close on December 30, 2019. The NBD plays a complementary role to the Nile Basin Initiative (NBI).

2. This restructuring proposes an additional financing (AF) of US\$2 million and would extend the closing date by two years, to December 30, 2021. This will be the second AF and project extension. If approved, the cumulative implementation would be eight years. The project is rated Satisfactory for both progress towards the achievement of the PDO and overall implementation progress (IP). The project has no overdue audits. As a Category C project, there are no safeguard risks associated with the project.

The project consists of the following components: (1) Strengthening the NBD Secretariat; (2) Improved Communication and Outreach; (3) Capacity Building for NBD Members. The project activities are divided into these three components, each of which have been implemented successfully in the project life to date. The project does not prepare or promote projects. The NBD creates platforms for citizen engagement to dialogue on Nile Basin shared waters, investments and

1 Project financing consists of an original grant of US\$1.5 million, approved in November 30, 2013, and an additional financing of US\$1 million, approved in December 20, 2016.

2 The NBI was formed by the 11 basin countries as a mechanism to foster cooperation, development and management of the shared water resources. A CIWA funded project called the Nile Cooperation for Results (NCORE) project provides technical assistance to NBI in strengthening cooperation. As stakeholders including communities need to understand the projects advanced by NBI, NBD convenes communities creating the platform where their involvement and benefits in transboundary projects can be discussed. The ECSRNB project raises awareness of cooperation in transboundary projects through the network of CSOs



cooperation. The dialogues convened by NBD are at the invitation and in coordination with the NBI centers and government. NBD ensures the voice of communities is raised and governments and NBI centers are aware to address these.

Component 1: Strengthening NBD Secretariat (US\$1.035 million)

3. This component has developed the capacity of the NBD secretariat to deliver its core activities. This involved operational support to map actors and stakeholders throughout the Nile Basin, providing a foundation for the Secretariat to develop the strategies and measures for strengthening their network. This has enabled NBD to link communities, governments, intergovernmental agencies in transboundary projects. Media communications within NBD were strengthened, with NBD receiving media coverage for some of its activities. NBD also developed three strategies including Communication and Outreach, Financial Sustainability, and Monitoring and Evaluation strategies. It has undertaken efforts of strengthening its financial sustainability by presenting concept notes to the European Union and other agencies for additional support to avoid being funded by a single donor. NBD is now implementing the 2018 – 2022 Strategy which was developed and approved by its Board.

Component 2: Improving Communication and Outreach (US\$0.875 million)

4. This component supported community outreach related to transboundary projects financed by African Development Bank in the Nile Basin as listed below. These outreach activities have helped incorporate the priorities of local communities into NBI investments to ensure that benefits are shared, and sustainable and community resilience are increased:

- **Transboundary stakeholder engagement for Nyimur-Aswa sub-basin facilitated:**

The Nyimur Multipurpose Transboundary project supports community-based irrigation, water storage, water supply, and water and soil conservation in districts in Uganda and South Sudan. The ECSRNB project organized a transboundary engagement platform for communities around the catchment where stakeholders discussed issues likely to affect them on implementation of the project. The platform created a sense of community ownership of the project and created a platform where local authorities listened to pertinent concerns of communities. Examples include: (i) Access to the projects sites for project implementation; (ii) Women requested for feeder roads to nearby markets to market produce from the irrigation production (one of the project activities); and (iii) women asked for cottage industries for value addition to the market produce. NBI Centers agreed to address these.

- **Transboundary stakeholder engagement for Lakes Edward and Albert Fisheries Project (LEAF II):**

Transboundary communities' engagement on the LEAF-II Project was organized by the ECSRNB project in collaboration with the Uganda – Nile Discourse Forum (NDF) and the Democratic Republic of Congo NDF. The discussions enriched communities' understanding on expected roles in and contributions to the success of the project. The engagement also made known the needs of community members to the implementing agency. For purposes of monitoring the results of the platform, a declaration was issued, which was published on the NBD's website, www.nilebasindiscourse.org.

- **Transboundary stakeholder engagement for Baro-Akobo-Sobat (BAS) sub basin:**

The Transboundary Stakeholders' Consultation platform on the BAS Multi-Purpose Water Resources Development and Management Project was organized in December 2018 by the ECSRNB project in collaboration with the Ethiopia – NDF and South Sudan – NDF. The platform created awareness on the hydropower potential of the BAS basin and the appropriate stakeholder engagement modalities in development interventions in transboundary



waters. The awareness creation was done through explaining to communities the project benefits, and roles of communities, governments and financiers in the project.³ Stakeholders' feedback were also received to be addressed by the project implementing agency.

Component 3: Capacity Building for NBD Members (US\$0.59 million)

5. **Training for NBD members.** NBD has facilitated empowerment of women and young people as climate resilience champions in the Nile Basin. This includes:

- In partnership with IHE Delft, ECSRNB implemented a Coca Cola seed funded training titled “Women and Water in Communities for Change.” A total of 533 participants in ten countries benefited from the training. The training participants comprised of 54percent women. As a network, NBD promotes a gender balanced approach to all its training activities. Nomination of participants is targeted at 50 percent for men and 50 percent for women. Community members gained basic knowledge and understanding on the basics of climate, climate change, impacts of climate change both global and country specific. The training highlighted the element of social inclusivity, mainly gender and vulnerable communities in climate risk management. The training specifically provided skills on getting green jobs.
- Ongoing support has been provided to national technical support experts (NTSEs) in all ten of the NDFs. Eight of the ten NTSEs spearheaded the preparation and organization of the in-country capacity building training workshops, wrote workshop reports, facilitated the increase in monthly in-country user generated content and engagement, encouraged and recruited potential CSOs to join the NBD network, and contributed to data and information/evidence collection for NBD’s web-based M&E. The information collected includes activities of member countries including, collaborative efforts of communities to address food security, or the effects of water pollution and mitigation measures communities are taking to sustain their lives.
- NBD prepared a training video on “Introduction to Funding and Donor Trends” to build the capacities of its members for resource mobilization. A presentation and video footage were prepared and posted on YouTube for wider accessibility. The video was organized in such a way that members accessing it would be able to understand basic terms and steps related to fund raising, a typical funding agency’s funding cycle, broad trends in NGO project funding, and where and how to identify funding opportunities.

B. Rationale for restructuring:

6. The Additional Financing seeks to deepen the developmental effectiveness of the ECSRNB project by supporting activities that build on current results around engagement of civil society in investment planning and implementation across the Nile Basin. As NBI continues to develop projects in water security, food security, energy security, environmental sustainability around the Nile Basin, the project will provide the engagement with communities. The ECSRNB project is to ensure that NBI investments reflect the priorities of local communities to ensure that benefits are shared, sustainable, and they build community resilience in a basin at risk of increasing water variability from irregular rains and dry periods, extreme floods and droughts, and degrading water quality.

³ NBD creates platforms which involve communities (where projects are being implemented), local authorities, religious leaders, NBI Centers, Ministry officials. NBD plans and structures the dialogue on project matters. NBD attends NBI Governance Meetings at Technical and Ministerial level to brief on emerging matters. NBD also attends the annual “Nile Day” celebrations as an avenue for sharing updates on cooperation issues. NBI centers are responsible for safeguards in these projects.



7. While the 11 Nile countries are extremely diverse, they are united by their dependence on the river. Each country has ambitious national development plans to fuel economic growth and alleviate poverty that depend critically on the sustainable use and management of shared Nile waters. The interdependence of limited water resources across national boundaries makes coordination among stakeholders critical. Stakeholders at all levels, including the community level, need to understand the need for and benefits of Nile cooperation. NBD through its civil society voice, will continue to promote cooperation and citizen engagement.

8. NBD has formally requested to CIWA for additional financing and for an extension of the time period. The total amount requested is US\$2 million and the additional time requested is two years, with a closing date of December 30, 2021. The Additional Financing is critical at this stage as project funds are fully allocated and will be completely disbursed by the project’s current closing date of December 30, 2019. NBD will ensure that the voice of communities is heard in the planning and implementation of the transboundary projects. The NBD represents a model for civil society engagement for other regional engagements, is consistent with the World Bank’s broader citizen engagement commitments and enjoys strong support from the CIWA donors.

II. DESCRIPTION OF PROPOSED CHANGES

9. The proposed Level 2 restructuring includes (a) additional financial resources of US\$2 million bringing the total grant to US\$ 4.5million; (b) addition of two years; (c) revisions to the results framework; and (d) changes in the disbursement estimates to the end of the project life.

A. Revisions to the Results Framework

10. Some changes will be made to selected indicators and corresponding targets for the PDO level indicators and the intermediate indicators. Key changes are highlighted below:

i. PDO indicators:

- The Number of NBD interactions with Nile investment projects will be increased to 12 from a previous end target of 2.

ii. Intermediate outcome indicators:

- Component 1: NBD has an increased number of funding partners: The indicator end target will be amended from 3 to 5.
- Component 2: Percentage of user-generated content on NBD website increases: The amendment will reflect additional material generated by member countries to strengthen knowledge sharing and positioning of NBD as a voice of the grassroots communities.
- Component 3: Number of trainings conducted within the network on priority topics: Additional training activities will be organized on climate risk management, with a focus on women and youth.

B. Changes to Costs and Components are shown as follows:

Components	Original Grant Amount (US\$)	Additional Finance (US\$)	Proposed Additional Finance (US\$)	Total Grant Amount (US\$)



		December 2016		
1. Strengthening the NBD Secretariat	0.625	0.42	0.84	1.885
2. Improved Communication and Outreach	0.525	0.35	0.7	1.575
3. Capacity Building for NBD Members	0.350	0.23	0.46	1.04
Total Project Cost	1.5	1.0	2.00	4.5

C. Loan closing date:

11. Additional time is needed in the project to facilitate the implementation of the above planned activities. A revised project closing date is proposed as December 30, 2021.

D. Additional Financing (US\$2 million):

12. Additional financial resources in the amount of US\$2 million are proposed to enable NBD to continue civil society dialogue in Nile Basin transboundary projects. This fits within NBD's core mandate and does not result in structural changes to the project. The activities will be enhanced to strengthen financial sustainability of NBD principally by sharing its accumulated knowledge with charges for it. As part of efforts to improve management capacity, NBD will prepare an annual workplan and budget which will be provided to the Bank for approval at the start of the calendar year. The work plan will have been endorsed by the Board of the NBD. Furthermore, a project implementation manual (PIM) will be prepared and approved by the World Bank and will be updated as the project evolves.

Component 1: Strengthening NBD Secretariat

13. The financial resources will also be used to strengthen the financial sustainability of the Secretariat. Currently, NBD in collaboration with Nature Uganda and other co-applicants have submitted a proposal to the European Commission to implement activities that enhance the resilience of Mpanga river catchment, establish adaptation strategies to climate change, and carry out conservation activities that restore and protect key biodiversity areas and the health of the Ramsar site of Lake George. NBD will continue to pursue this partnership and others including with IHE Delft and Coca Cola foundation for additional resources. It is expected that by the end of the project, NBD's financial partners will have increased with an additional two.

14. The capacity of the Secretariat staff will be strengthened in the extended period. This will involve strengthening the capacity of the finance, procurement, communication and M&E staff in their current roles to undertake the planned extension and delivery of services. The NBD Board will be strengthened in its Corporate Governance role for the extension period, and the future running of the NBD. Its Communications function will be strengthened to document its achievements to date which are needed to raise its profile and support fundraising initiatives. Activities in selected basin countries will be documented to provide deeper insights into the Project's contributions. M&E will also be strengthened to develop mechanisms to collect and report on data from activities of network members.

Component 2: Improving Communication and Outreach

15. In this component, the project will focus on four key aspects: From the investments advanced by the NBI's Subsidiary Action Programs, funds will be used to engage communities in selected multipurpose developments with specific focus on Nyimur –Aswa; the Lakes Edward Albert Fisheries II; the Baro Akobo Sobat where there is ongoing engagements; The NBD Board will review and approve the new workplan for work in the Sio Malaba Malakisi and the Rusumo Multipurpose. The ESCRNB project will convene and lead transboundary dialogue for the communities in the



basin. In particular, the project will continue to engage women and young people in: (a) watershed management and integrated water resources management in key Nile programs such as the upstream protection to improving underground water aquifers; (b) their role in dam safety and flood control and improved WASH activities in wetlands maintenance, especially for communities around Lake Victoria and Mara wetlands. Support will be provided for extension of targeted outreach via development of tailored radio programs – with NBI providing technical backstopping, and NDFs contextualizing local needs and concerns – to improve understanding and capacity, as well as foster citizen dialogue. Through its National Technical Support Experts, the project will continue to develop User Generated Content from the member countries to bring to the surface local, national, and regional issues of concern to civil society, including around specific Nile-investment projects. The social data collected from the citizen contributing to data and information sharing of the Nile and to the governments, thus influencing policy, projects and programs. The documentation from the NTSEs will be uploaded onto the website and additionally allow for citizen feedback to be incorporated for wider dissemination. NBD will document through written and video products it's activities and key lessons to date. These will be shared with other African basin organizations. ESCRNB through the website will allow for its members to provide feedback to ensure greater relevance of contents.

LEAF PROJECT (Lakes Edward and Albert Fisheries and Water Resources Management Project (LEAF II). The overall objective is to promote socio-economic development for riparian communities of Lake Edward and Albert basin through effective control and management of water and fisheries resources and protection of the environment. The countries are Democratic Republic of Congo and Uganda. It is financed by AFDB.

Nyimur-Aswa:

The Nyimur river valley is located in the Aswa river basin. The project overall objective is to sustainably improve the living conditions and incomes of rural populations in the proposed irrigation scheme and the surrounding watersheds of the Nyimur River shared by Uganda and South Sudan. The project is financed by AFDB.

Baro_Akobo-Sobat (BAS)

The Baro-Akobo-Sobat sub-basin is shared by Ethiopia and South Sudan. The project seeks to enhance the water resources planning and management capabilities in the Baro-Akobo-Sobat sub-basin of the Eastern Nile (EN). The project is financed by AFDB.



16. As part of its outreach, NBD has been a member of the Hydropower Congress Council and has presented in global meetings on cumulative impacts of natural resources development in basins. NBD is a member of the UNECE’s Global Exchange of Data and Information as well as being in the Working Group on Monitoring and Assessment. NBD is also a member of the Horn of Africa Climate Security Working Group. The working group is convened by Friedrich-Ebert-Stiftung, Kenya Office in cooperation with the Pan African Climate Justice Alliance (PACJA) and the Stockholm International Peace Research Institute. NBD’s experiences and lessons learnt will continue to be presented in the working groups and other international fora. CIWA donors endorse NBD sharing experiences in other African regions.

Component 3: Capacity Building for NBD Members

17. The project will continue to provide programs with potential for resource mobilization. The ECSRNB project has provided experience in training programs in climate change, migration and conflict, gender, youth, women. NBD in collaboration with its National Discourse Forums will facilitate the provision of such training and capacity building initiatives. This will facilitate the NDFs to run and send in their contributions to the secretariat. A specific leadership development program will be provided on women leaders in the Basin to strengthen the leadership of the various organizations they head. This program will be informed by the lessons of the ongoing Women in Water Leadership Circle. NBD is already running women programs, and these are to be enhanced to strengthen personal leadership. This component will make use of the communications tools in Component 2.

Salaries

18. Salaries due to the secretariat staff from January 2019 to December 2019 in the amount of US\$254,000 will be paid. This is an allowable expense, as per the original Grant Agreement.

Risks

19. The Project Risk Rating is Moderate. NBD is donor funded and is intended as an additionality to the transboundary projects of NBI. NBD is making efforts to diversify its donor base resources including scaling up a seed funding program with Coca Cola Foundation and IHE Delft and has an application pending with the European Union for Environmental management projects.

III. SUMMARY OF CHANGES		
	Changed	Not Changed
Results Framework	✓	
Components and Cost	✓	
Loan Closing Date(s)	✓	
Additional Financing Proposed	✓	
Implementing Agency		✓



Project's Development Objectives		✓
Cancellations Proposed		✓
Reallocation between Disbursement Categories		✓
Disbursements Arrangements		✓
Disbursement Estimates		✓
Change in Overall Risk Rating		✓
Safeguard Policies Triggered		✓
EA category		✓
Legal Covenants		✓
Institutional Arrangements		✓
Financial Management		✓
Procurement		✓
Implementation Schedule		✓
Other Change(s)		✓

IV. DETAILED CHANGE(S)**RESULTS FRAMEWORK****Project Development Objective Indicators**

Delivery of key strategies and measures for the efficiency and sustainability of the NBD Secretariat. Unit of Measure: Yes/No Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	No	Yes	Yes	No Change
Date	30-Nov-2013	23-May-2014	31-Dec-2019	
Increased level of member satisfaction Unit of Measure: Percentage Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	98.00	85.00	No Change



Date	30-Nov-2013	23-May-2014	31-Dec-2019	
Number of NBD interactions/ engagements with Nile investment projects				
Unit of Measure: Number				
Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	6.00	12.00	Revised
Date	30-Nov-2013	23-May-2014	31-Dec-2019	

Intermediate Indicators

NBD has strategy for financial stability in place and an increase in number of funding partners				
Unit of Measure: Yes/No				
Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	No	Yes	Yes	No Change
Date	30-Nov-2013	28-Jun-2019	31-Dec-2019	

NBD has an increased number of funding partners				
Unit of Measure: Number				
Indicator Type: Custom Supplement				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	2.00	5.00	Revised

NBD's website is periodically revamped and has an increasing number of hits per month				
Unit of Measure: Number				
Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	40000.00	65000.00	650000.00	Revised
Date	30-Nov-2013	28-Jun-2019	31-Dec-2021	

NBD stakeholder mapping research is undertaken				
Unit of Measure: Yes/No				
Indicator Type: Custom				



	Baseline	Actual (Current)	End Target	Action
Value	No	Yes	Yes	No Change
Date	30-Nov-2013	28-Jun-2019	31-Dec-2019	
Number of people participating in capacity building events/trainings increases Unit of Measure: Number Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	20.00	1315.00	2500.00	Revised
Date	30-Nov-2013	28-Jun-2019	31-Dec-2021	
NBD has dedicated staff with capacity for M&E Unit of Measure: Yes/No Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	No	Yes	Yes	No Change
Date	30-Nov-2013	28-Jun-2019	31-Dec-2019	
Percentage of user-generated content on NBD website increases. Unit of Measure: Percentage Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	55.00	75.00	Revised
Date	30-Nov-2013	28-Jun-2019	31-Dec-2021	
NBD is actively engaged in NBI investment projects. Unit of Measure: Yes/No Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	No	Yes	Yes	Revised
Date	30-Nov-2013	28-Jun-2019	31-Dec-2021	
NBD is mentioned/cited in an increasing number of media sources. Unit of Measure: Number Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action



Value	0.00	7.00	15.00	Revised
Date	30-Nov-2013	28-Jun-2019	31-Dec-2021	
Number of trainings conducted within the network on priority topics, including climate risk management				
Unit of Measure: Number				
Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	2.00	10.00	20.00	Revised
Date	30-Nov-2013	28-Jun-2019	31-Dec-2021	
Direct project beneficiaries				
Unit of Measure: Number				
Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	200.00	625.00	750.00	Revised
Date	30-Nov-2013	28-Jun-2019	31-Dec-2021	

Female beneficiaries				
Unit of Measure: Percentage				
Indicator Type: Custom Supplement				
	Baseline	Actual (Current)	End Target	Action
Value	38.00	49.00	50.00	Revised

Member satisfaction with capacity building events/trainings increases.				
Unit of Measure: Percentage				
Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	98.00	100.00	Revised
Date	30-Nov-2013	28-Jun-2019	31-Dec-2021	



COMPONENTS

Current Component Name	Current Cost (US\$M)	Action	Proposed Component Name	Proposed Cost (US\$M)
Strengthening the NBD Secretariat	0.62	Revised	Strengthening the NBD Secretariat	1.88
Improved Communications and Outreach	0.52	Revised	Improved Communications and Outreach	1.58
Capacity Building for NBD Members	0.35	Revised	Capacity Building for NBD Members	1.04
TOTAL	1.49			4.50

LOAN CLOSING DATE(S)

TF	Status	Original Closing	Revised Closing(s)	Proposed Closing	Proposed Deadline for Withdrawal Applications
TF-15834	Effective	15-Dec-2016	30-Dec-2019	30-Dec-2021	30-Apr-2021

OPS_DETAILS_DETAILS_ADDITIONAL_FINANCING_TABLE

ADDITIONAL FINANCING

Source	Currency	Amount	USD Equivalent
Cooperation in International Waters in Africa(CIWA)	USD	2,000,000.00	2,000,000.00
Existing Net Commitment USD Amount			2,500,000.00
Total			4,500,000.00