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Empowering Local Community Entrepreneurs (P146123)

EUROPE AND CENTRAL ASIA | Georgia | Social, Urban, Rural and Resilience Global Practice Global Practice |
Recipient Executed Activities | Investment Project Financing | FY 2015 | Seq No: 6 | ARCHIVED on 23-May-2018 | ISR32385 |

Implementing Agencies: Elkana, Elkana

Key Dates

Key Project Dates

Bank Approval Date:15-Jan-2015

Effectiveness Date:19-Feb-2015

Original Closing Date:15-Jan-2018

Revised Closing Date:19-Aug-2018

Project Development Objectives

Project Development Objective (from Project Appraisal Document)
The objective of the Project is to support employment generating and increase household incomes for targeted poor and vulnerable communities in the Kakheti and Imereti regions by helping them to (i) start/grow micro, small, and medium-sized enterprises in the tourism sector and (ii) implement small works in the vicinity of cultural heritage sites.

Has the Project Development Objective been changed since Board Approval of the Project Objective?
No

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Components

Name

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	Moderately Satisfactory	Satisfactory
Overall Implementation Progress (IP)	Moderately Satisfactory	Satisfactory

Implementation Status and Key Decisions

The Project Implementing Agency, NGO Elkana, has made significant progress towards the achievement of the project development objective, and achieved important milestones across different components. The project completed the Market and Gender Assessment under Component 1 by March 2016, and surpassed its target for Component 2 with 1,577 beneficiaries receiving micro, small, and medium enterprises (MSME) training compared to a target of 500. Component 3 exceeded its target of 500 MSME started or expanded due to exchange rate savings. So far, 512 micro-grants have been awarded and exchange rate savings will enable the project to fund up to 90 more MSMEs. Progress on Component 4 has

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improved since the last ISR increasing from 15 to 20 completed community sub-projects; an additional 18 community grants have been approved and are under contract or implementation. In total, 38 community sub-projects are expected to be completed by the project closing date, exceeding the original target of 35. The project was restructured to extend its closing date until August 19, 2018.

Risks

Overall Risk Rating

Risk Category	Rating at Approval	Previous Rating	Current Rating
Overall	--	Moderate	Moderate

Results

Project Development Objective Indicators

▸Number of MSME started/expanded (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	513.00	512.00	500.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	19-Feb-2018

Comments

One grantee has been removed from the list due to failure to provide documentation on use of funds. The second grantee, for whom such issue was encountered, is kept on the list as they have already successfully documented a first tranche of the grant. An additional batch of 91 grantees was approved in April 2018. Due to changes in POM, whereby the last batch of grants will be provided on a reimbursement basis, it is expected that this number will decrease y approximately 30. At project closing this indicator is expected to reach approximately 573.

▸Number of new jobs created (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	301.00	489.00	2,700.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	19-Feb-2018

Comments

The current result reflects jobs created under Component III, through start-up and expansion of small businesses. Data on jobs created is being collected via telephone survey. A similar survey is ongoing for Component IV, small community grants, which also accounts for some job generation.

▸Increased monthly income of participating households (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	32.80	26.80	20.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	17-Aug-2018

Comments

The result reported in January 2018 ISR was based on then-current survey data with beneficiaries which did not include a full sample. Current data includes a full sample of current beneficiaries. Data will be updated to include newly approved grantees implementing grants between April and July 2018.

▸Number of persons benefiting from technical assistance (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,369.00	1,939.00	500.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	17-Aug-2018

▸Number of communities Sub-grants implemented. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	15.00	20.00	35.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	19-Feb-2018

Comments

18 more community grants have been approved and are in tendering process. Final result for this indicator is expected to reach 38.

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Overall Comments

Intermediate Results Indicators

▸Market and MSMEs/ Gender assessments conducted (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	01-Jan-2015	12-Jan-2018	04-May-2018	17-Aug-2018

▸Number of beneficiaries of MSMEs training (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,369.00	1,577.00	500.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	17-Aug-2018

▸Number of Regional Workshops Conducted (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	31.00	44.00	40.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	17-Aug-2018

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▸Number of MSME sub-grant proposals approved (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	528.00	531.00	500.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	17-Aug-2018

▸Number of participants to workshops on financial institutions (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	369.00	369.00	500.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	17-Aug-2018

▸Number of community grants meetings held (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	65.00	68.00	120.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	17-Aug-2018

▸Number of community grants training held (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	30.00	7.00	35.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	17-Aug-2018

Comments

Trainings have been consolidated across communities to encourage cross-learning. Instead of conducting individual training in each community, local government officials attended trainings with other peers. This accounted for a lower overall number of trainings than the one anticipated in the original Project target.

Note that the previous ISR has erroneously referred to "number of participants", instead of "number of trainings" held. This accounts for what seems a substantial decline in the reported number.

▸Number of cross visits on community grant conducted (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2.00	2.00	5.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	17-Aug-2018

▸Management Information system (MIS) for the project established (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	01-Jan-2015	12-Jan-2018	04-May-2018	17-Aug-2018

▸Establishment of pilot beneficiary feedback mechanisms to provide feedback on the project (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	01-Jan-2015	12-Jan-2018	04-May-2018	01-Dec-2015

▸Number of beneficiary feedbacks reviewed and addressed (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	194.00	195.00	100.00
Date	01-Jan-2015	12-Jan-2018	04-May-2018	17-Aug-2018

Overall Comments

Data on Financial Performance

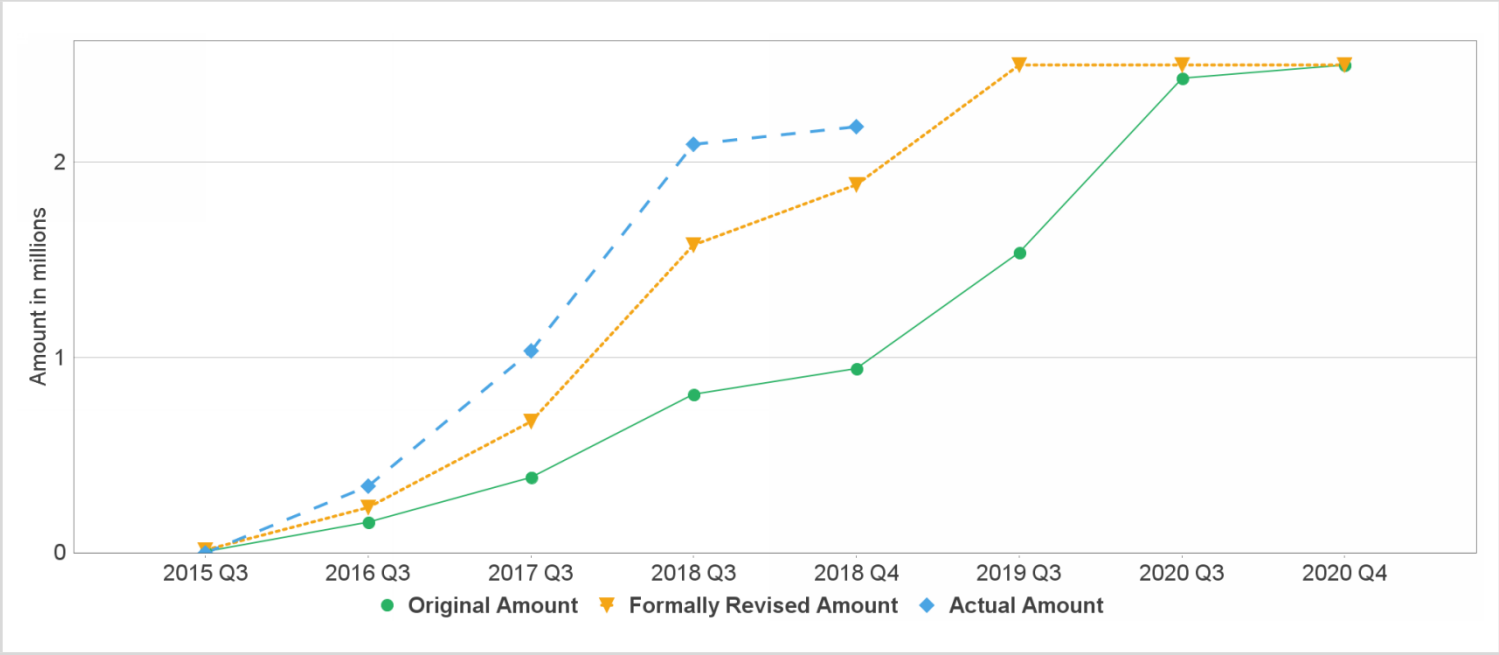
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P146123	TF-18661	Effective	USD	2.50	2.50	0.00	2.18	0.32	87%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P146123	TF-18661	Effective	15-Jan-2015	15-Jan-2015	19-Feb-2015	15-Jan-2018	19-Aug-2018

Cumulative Disbursements



Restructuring History

Level 2 Approved on 06-Feb-2018

Related Project(s)

There are no related projects.