PROCUREMENT PLAN (Textual Part)

Project information: Sierra Leone: Financial Inclusion (P166601)
Project Implementation agency: Ministry of Finance/Bank of Sierra Leone
Date of the Procurement Plan: February 4, 2019
Period covered by this Procurement Plan: 18 months

Preamble

In accordance with paragraph 5.9 of the “World Bank Procurement Regulations for IPF Borrowers” (July 2016) (“Procurement Regulations”) the Bank’s Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

The Bank’s Standard Procurement Documents: shall be used for all contracts subject to international competitive procurement and those contracts as specified in the Procurement Plan tables in STEP.

National Procurement Arrangements: In accordance with paragraph 5.3 of the Procurement Regulations, when approaching the national market (as specified in the Procurement Plan tables in STEP), the country’s own procurement procedures may be used.

When the Borrower uses its own national open competitive procurement arrangements as set forth in The Public Procurement Act 2016, such arrangements shall be subject to paragraph 5.4 of the Procurement Regulations.

When other national procurement arrangements other than national open competitive procurement arrangements are applied by the Borrower, such arrangements shall be subject to paragraph 5.5 of the Procurement Regulations.

Leased Assets as specified under paragraph 5.10 of the Procurement Regulations: Leasing may be used for those contracts identified in the Procurement Plan tables. Not Applicable

Procurement of Second Hand Goods as specified under paragraph 5.11 of the Procurement Regulations – is allowed for those contracts identified in the Procurement Plan tables Not Applicable
Domestic preference as specified under paragraph 5.51 of the Procurement Regulations (Goods and Works).

Goods: is not applicable;

Works: is not applicable

Other Relevant Procurement Information. None
### General Information

**Country:** Sierra Leone  
**Project Name:** Sierra Leone Financial Inclusion Project  
**Loan / Credit No.:** IDA / 63670  
**Executing Agency:** Ministry of Finance and Economic Development

---

#### ROADSHOW

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>SL-MOFED-97381-GO-RFB</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SL-MOFED-96910-GO-RFB</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

#### PROPRIETARY SERVICE

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>SL-MOFED-97381-GO-RFB</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SL-MOFED-96910-GO-RFB</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

#### CONSULTING SERVICES

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>SL-MOFED-97381-GO-RFB</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SL-MOFED-96910-GO-RFB</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

#### CONSULTING FIRMS

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>SL-MOFED-97381-GO-RFB</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SL-MOFED-96910-GO-RFB</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

### PROCUREMENT PLAN

**Date of the Original Procurement Plan:** 2010-02-08

**Revised Plan Details:**
- **Category:** Financial Inclusion, Loan Block II dated 2010-05-12
- **Project ID:** P66801
- **CIN:** Date

**Executing Agency:** Ministry of Finance and Economic Development

---

### ROADSHOW

- **SL-MOFED-97381-GO-RFB**
  - Procure software to Local Terminals
  - Procure Goods

- **SL-MOFED-96910-GO-RFB**
  - Procure software to Local Terminals
  - Procure Goods

---

### PROPRIETARY SERVICE

- **SL-MOFED-97381-GO-RFB**
  - Procure hardware and software to Local Terminals
  - Procure Goods

- **SL-MOFED-96910-GO-RFB**
  - Procure hardware and software to Local Terminals
  - Procure Goods

---

### CONSULTING SERVICES

- **SL-MOFED-97381-GO-RFB**
  - Enhancing the Viability of the Payment System through Increasing Usage
  - Procure Goods

- **SL-MOFED-96910-GO-RFB**
  - Enhancing the Viability of the Payment System through Increasing Usage
  - Procure Goods

---

### CONSULTING FIRMS

- **SL-MOFED-97381-GO-RFB**
  - Enhancing Interoperability of Digital Payments
  - Procure Goods

- **SL-MOFED-96910-GO-RFB**
  - Procurement of the National Payment System of Sierra Leone
  - Procure Goods

---

### NON CONSULTING SERVICES

- **SL-MOFED-97381-GO-RFB**
  - Enhancing Interoperability of Digital Payments
  - Procure Goods

- **SL-MOFED-96910-GO-RFB**
  - Procurement of the National Payment System of Sierra Leone
  - Procure Goods

---

### Bid Statistics

- **SL-MOFED-97381-GO-RFB**
  - Estimated Amount (US$): 5,500,000.00
  - Processed: 2019-04-29
  - Planned: 2019-06-01
  - Actual: 2019-06-15
  - Open: 2019-06-15
  - Award: 2019-06-20

- **SL-MOFED-96910-GO-RFB**
  - Estimated Amount (US$): 450,000.00
  - Processed: 2019-04-29
  - Planned: 2019-06-01
  - Actual: 2019-06-15
  - Open: 2019-06-15
  - Award: 2019-06-20

---

### Contract Completion

- **SL-MOFED-97381-GO-RFB**
  - Open: 2019-04-29
  - Award: 2019-06-15
  - Actual: 2019-06-20

- **SL-MOFED-96910-GO-RFB**
  - Open: 2019-04-29
  - Award: 2019-06-15
  - Actual: 2019-06-20
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>SL-MOFED-MTCS-CS-CQS1</td>
<td>Hire an international firm to conduct system testing for ease of use and supporting tools and systems</td>
<td>345</td>
<td>Technical Review</td>
<td>Pass</td>
<td>Consultant Qualifications Evaluation</td>
<td>200,000.00</td>
<td>0.00</td>
<td>Cancelled</td>
<td>2019-08-12</td>
<td>2019-08-14</td>
<td>2019-09-12</td>
<td>2019-09-12</td>
<td>2019-09-12</td>
<td>2019-09-12</td>
<td>2019-09-12</td>
<td>2019-09-12</td>
<td>2019-09-12</td>
</tr>
<tr>
<td>SL-MOFED-MTCS-CS-CQS3</td>
<td>Hire a firm to develop national standards for mobile wallets and provide business advisory services to strengthen user acceptance, including developing a national standard for mobile wallets and to provide implementation training and technical support</td>
<td>347</td>
<td>Technical Review</td>
<td>Pass</td>
<td>Qualification And Test Selection</td>
<td>300,000.00</td>
<td>0.00</td>
<td>Cancelled</td>
<td>2019-08-20</td>
<td>2019-08-27</td>
<td>2019-09-01</td>
<td>2019-09-01</td>
<td>2019-09-01</td>
<td>2019-09-01</td>
<td>2019-09-01</td>
<td>2019-09-01</td>
<td>2019-09-01</td>
</tr>
<tr>
<td>SL-MOFED-MTCS-CS-CQS5</td>
<td>Hire a firm to support implementation of improvements necessary to meet the payments system for rural financial services provision, including testing an end-to-end application and support on data protection</td>
<td>349</td>
<td>Technical Review</td>
<td>Pass</td>
<td>Qualification And Test Selection</td>
<td>300,000.00</td>
<td>0.00</td>
<td>Cancelled</td>
<td>2019-10-02</td>
<td>2019-10-09</td>
<td>2019-10-12</td>
<td>2019-10-12</td>
<td>2019-10-12</td>
<td>2019-10-12</td>
<td>2019-10-12</td>
<td>2019-10-12</td>
<td>2019-10-12</td>
</tr>
<tr>
<td>SL-MOFED-MTCS-CS-CQS6</td>
<td>Hire a firm to conduct assessment of opportunities to simplify the system for mobile money and improve community banks and FIs for the payment system</td>
<td>350</td>
<td>Technical Review</td>
<td>Pass</td>
<td>Consultant Qualifications Evaluation</td>
<td>100,000.00</td>
<td>0.00</td>
<td>Cancelled</td>
<td>2019-10-12</td>
<td>2019-11-15</td>
<td>2019-12-03</td>
<td>2019-12-03</td>
<td>2019-12-03</td>
<td>2019-12-03</td>
<td>2019-12-03</td>
<td>2019-12-03</td>
<td>2019-12-03</td>
</tr>
<tr>
<td>SL-MOFED-MTCS-CS-CQS7</td>
<td>Hire a firm to conduct assessment of opportunities to simplify the system for mobile money and improve community banks and FIs for the payment system</td>
<td>351</td>
<td>Technical Review</td>
<td>Pass</td>
<td>Consultant Qualifications Evaluation</td>
<td>100,000.00</td>
<td>0.00</td>
<td>Cancelled</td>
<td>2019-11-20</td>
<td>2019-11-27</td>
<td>2019-12-10</td>
<td>2019-12-10</td>
<td>2019-12-10</td>
<td>2019-12-10</td>
<td>2019-12-10</td>
<td>2019-12-10</td>
<td>2019-12-10</td>
</tr>
<tr>
<td>SL-MOFED-MTCS-CS-CQS8</td>
<td>Hire a firm to conduct assessment of opportunities to simplify the system for mobile money and improve community banks and FIs for the payment system</td>
<td>352</td>
<td>Technical Review</td>
<td>Pass</td>
<td>Consultant Qualifications Evaluation</td>
<td>100,000.00</td>
<td>0.00</td>
<td>Cancelled</td>
<td>2019-12-10</td>
<td>2019-12-20</td>
<td>2020-01-10</td>
<td>2020-01-10</td>
<td>2020-01-10</td>
<td>2020-01-10</td>
<td>2020-01-10</td>
<td>2020-01-10</td>
<td>2020-01-10</td>
</tr>
</tbody>
</table>

**INDIVIDUAL CONSULTANTS**
<table>
<thead>
<tr>
<th>Project Code</th>
<th>Description</th>
<th>Type</th>
<th>Amount</th>
<th>Consultant</th>
<th>Action</th>
<th>Start Date</th>
<th>End Date</th>
<th>Planned</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>SL-MOFED-97531-CS-INDV</td>
<td>Selecting a consultant to support the management of the national switch and develop national switch operating procedures</td>
<td>Individual Consultant</td>
<td>100,000.00</td>
<td>Open</td>
<td>Cancelled</td>
<td>2019-02-14</td>
<td>2019-04-22</td>
<td>2019-04-22</td>
<td>2019-04-22</td>
</tr>
<tr>
<td>SL-MOFED-102104-CS-INDV</td>
<td>Selecting a consultant in support of the implementation of the national switch</td>
<td>Individual Consultant</td>
<td>100,000.00</td>
<td>Open</td>
<td>Cancelled</td>
<td>2019-06-24</td>
<td>2019-08-26</td>
<td>2019-08-26</td>
<td>2019-08-26</td>
</tr>
<tr>
<td>SL-MOFED-97405-CS-INDV</td>
<td>Selecting a consultant to support the implementation of the national switch</td>
<td>Individual Consultant</td>
<td>100,000.00</td>
<td>Open</td>
<td>Cancelled</td>
<td>2019-08-26</td>
<td>2019-10-28</td>
<td>2019-10-28</td>
<td>2019-10-28</td>
</tr>
<tr>
<td>SL-MOFED-96347-CS-INDV</td>
<td>Selecting a consultant in support of the implementation of the national switch</td>
<td>Individual Consultant</td>
<td>100,000.00</td>
<td>Open</td>
<td>Cancelled</td>
<td>2019-10-28</td>
<td>2019-12-30</td>
<td>2019-12-30</td>
<td>2019-12-30</td>
</tr>
<tr>
<td>SL-MOFED-97401-CS-INDV</td>
<td>Selecting a consultant to support the implementation of the national switch</td>
<td>Individual Consultant</td>
<td>100,000.00</td>
<td>Open</td>
<td>Cancelled</td>
<td>2019-12-30</td>
<td>2021-02-14</td>
<td>2021-02-14</td>
<td>2021-02-14</td>
</tr>
<tr>
<td>SL-MOFED-102102-CS-INDV</td>
<td>Selecting a consultant to support the implementation of the national switch</td>
<td>Individual Consultant</td>
<td>100,000.00</td>
<td>Open</td>
<td>Cancelled</td>
<td>2021-02-14</td>
<td>2021-04-16</td>
<td>2021-04-16</td>
<td>2021-04-16</td>
</tr>
<tr>
<td>SL-MOFED-96368-CS-INDV</td>
<td>Selecting a consultant in support of the implementation of the national switch</td>
<td>Individual Consultant</td>
<td>100,000.00</td>
<td>Open</td>
<td>Cancelled</td>
<td>2021-04-16</td>
<td>2021-06-08</td>
<td>2021-06-08</td>
<td>2021-06-08</td>
</tr>
<tr>
<td>SL-MOFED-96357-CS-INDV</td>
<td>Selecting a consultant to support the implementation of the national switch</td>
<td>Individual Consultant</td>
<td>100,000.00</td>
<td>Open</td>
<td>Cancelled</td>
<td>2021-06-08</td>
<td>2021-08-10</td>
<td>2021-08-10</td>
<td>2021-08-10</td>
</tr>
</tbody>
</table>

**Legend:**
- **Cancelled:** The project has been cancelled.
- **Open:** The project is currently open for selection.
- **Planned:** The project is planned for the future.
- **Actual:** The actual status of the project.

**Notes:**
- The table includes various projects aimed at supporting national switch implementations, ensuring interoperability, and facilitating payments through increasing usage. Each project involves selecting consultants to support different aspects of the implementation process, including recruitment and hiring.
- The table also indicates the financial details, such as the amount allocated to each consultant, and the planned and actual start and end dates.
<table>
<thead>
<tr>
<th>Project Code</th>
<th>Description</th>
<th>Consultant Type</th>
<th>Consultant</th>
<th>Status</th>
<th>Funding</th>
<th>Start Date</th>
<th>End Date</th>
<th>Payment Date</th>
<th>Total Payment</th>
</tr>
</thead>
<tbody>
<tr>
<td>SL-MOFED-103855-CS-INDV</td>
<td>Recruitment of a Project Coordinator</td>
<td>Individual Consultant</td>
<td>Mission</td>
<td>Open</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SL-MOFED-103855-CS-INDV</td>
<td>Hire a local consultant to facilitate implementation of component 2b (rural connectivity) of the project and work with Apex Bank and the Private Sector Committees</td>
<td>Individual Consultant</td>
<td>Mission</td>
<td>Open</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SL-MOFED-104783-CS-INDV</td>
<td>Hire a local consultant to facilitate implementation of component 2b (rural connectivity) of the project and work with Apex Bank and the Private Sector Committees</td>
<td>Individual Consultant</td>
<td>Mission</td>
<td>Limited</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SL-MOFED-141700-CS-CDS</td>
<td>Hire an international consultant to conduct legal review of the payments legislation and to update the regulatory framework</td>
<td>Individual Consultant</td>
<td>Mission</td>
<td>Closed</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SL-MOFED-142565-CS-INDV</td>
<td>Recruitment of Local Consultant as a Project Coordinator</td>
<td>Project Implementation Support</td>
<td>Post</td>
<td>Open</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SL-MOFED-154612-CS-INDV</td>
<td>Payment Switch Implementation Manager</td>
<td>Project Implementation Support</td>
<td>Post</td>
<td>Open</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SL-MOFED-164068-CS-INDV</td>
<td>Develop the USSD Policy and Regulatory Framework</td>
<td>Project Implementation Support</td>
<td>Post</td>
<td>Open</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>